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### Executive summary

In cooperation with the Telecommunications Infrastructure Fund (TIF) Libraries Advisory Subcommittee, the Texas State Library and Archives Commission (TSLAC) submits this proposal for developing the **Library of Texas**.

TSLAC proposes an innovative inter-agency project involving TIF, the Texas State Library, and 600 academic and public libraries across Texas to better meet the information needs of Texans. TSLAC asks for a total of \$44,667,660 from the TIF Board to support this five-year project.

The proposed Library of Texas project will build on previous TIF infrastructure grants by providing content, the key element in a world-class telecommunications system that benefits all Texans. By transcending geographic and economic barriers, it will also reinforce TSLAC services such as TexShare, the premier example of statewide interlibrary collaboration in Texas.

In this five-year project, the State Library will collaborate with TIF to build the Library of Texas, which will deliver information when, where and how Texans need it. A broad range of information services will be provided to school children, parents, business owners, and others across Texas, including:

- Online databases, putting thousands of full-text books, reference materials and journals on desktops in libraries, homes and offices - even in the most remote locales.
- Current and retrospective electronic state government information.
- A statewide catalog that allows customers to identify holdings in libraries statewide, determine their availability, and request those items - in one search session.
- Extensive training to help librarians and their customers gain full benefit from these rich information resources.

The Library of Texas supports TIF's mission by providing Texans with new ways to acquire and use information; by increasing the range of information resources available to Texans; and by preparing Texas children for the future. It also supports the Vision Statement for Library Resource Sharing in Texas, which was written recently by representatives from academic and public libraries. A copy of the Vision Statement is included with this document.

By providing collections and services to supplement resources in 600 libraries statewide, this project will empower even the smallest, most rural libraries to serve as responsive, independent participants in a statewide Library of Texas. To support this five-year project, TSLAC requests a total of \$44,667,660 from TIF.



### Why TSLAC?

# The Texas State Library and Archives Commission is uniquely qualified to collaborate with TIF to coordinate the Library of Texas.

One statute governing TSLAC (Gov't Code 441.205(b)) authorizes the agency to create and administer consortia for library resource sharing projects in the state. To that end, the agency now has a **proven track record** for partnering with qualified organizations and institutions statewide and successfully managing this type of program. Among them are:

• **TexShare**, a 600-member statewide library consortium that delivers subscription databases, expedited courier delivery service, and a statewide borrower's card.

TIF's enabling statutes underscore the value of partnering with TSLAC for the **Library of Texas** proposal.

#### V.T.C.A., Utilities Code

- § 57.047. Grant and Loan Program, excerpt
- (a) The board may award a grant to a project or proposal that:
  - (1) provides equipment and infrastructure necessary for:
    - (A) distance learning;
    - (B) an information sharing program of a library; or
    - (C) telemedicine services;
  - (2) develops and implements the initial or prototypical delivery of a course or other distance learning material;
  - (3) trains teachers, faculty, librarians, or technicians in the use of distance learning or information sharing materials and equipment;
  - (4) develops a curriculum or instructional material specially suited for telecommunications delivery;
  - (5) provides electronic information
  - (6) establishes or carries out an information sharing program.
- (b) the board may award a loan to a project or proposal to acquire equipment needed for distance learning and telemedicine projects
- (c) In awarding a grant or loan under this subchapter, the board shall give priority to a project or proposal that:
  - (1) represents collaborative efforts involving more than one school, university, or library;
  - (2) contributes matching funds from another source;
  - (3) shows promise of becoming self-sustaining;
  - (4) helps users of information learn new ways to acquire and use information through telecommunications:

#### Elsewhere in the statute, §57.045 notes: Powers and Duties of the Board, excerpt

- (d) The board may:
- (1) enter into contracts with state agencies or private entities necessary to perform the board's duties;

- Database services for public libraries. In FY99, TSLAC provided subscription database services for free to more than 350 public libraries statewide.
- TRAIL, a web-accessible state government information locator service that offers direct access to more than 6,000 electronic state publications from more than 150 Texas state agencies.
- **TexNet**, a statewide interlibrary loan service network that processes interlibrary loan requests for more than 400 academic, public and special libraries.
- The Texas State Publications Depository
   Library Program, providing Texans with
   access to printed state publications through
   a network of 49 cooperating libraries state wide.
- Training for Librarians, coordinated by TSLAC's Library Development division in association with the state's ten library systems. In FY99, TSLAC trainers provided 10,312.5 continuing education (CE) credits through direct training, and 1,050 CE credits via distance education.



### Project description

In the midst of today's "information explosion," Texas faces a big challenge.

At a time when the state's prosperity depends more on knowledge than ever before, many Texans have limited access to current, accurate and reliable information. There are three primary reasons for this:

- Since Texas has the tenth-highest poverty rate in the US, many Texans cannot afford to buy books or Internet connections.
- Texas ranks 46th nationally in terms of per capita support for the purchase
  of materials in public libraries. That means adequate stocks of books and
  journals are priced beyond the reach of many libraries in Texas. It also
  makes libraries heavily dependent on effective resource sharing services.
- The state's rapid population growth, vast distances and rural population patterns intensify the difficulty of providing uniform statewide information access to help Texans thrive in today's knowledge-based society.

Thanks to the infrastructure TIF has helped to establish across the state, Texas has the power to overcome these barriers. Since fully 90 percent of the state's academic and public libraries now have Internet connections, the basic building blocks are in place for a telecommunications infrastructure that benefits all Texans. Compelling content is the only element that's missing.

By collaborating with TSLAC, TIF can add that missing element. By working together, TIF and the State Library can deliver a broad range of compelling content, accessible through the World Wide Web, to help Texans thrive in this complex technological age.

This Library of Texas project includes four components: online databases, current and retrospective government information and a statewide library catalog with item requesting capability. To help Texans gain full benefit from these rich resources, this project also includes extensive training measures.

"By working together, TIF and the State Library can deliver a broad range of compelling content, accessible through the World Wide Web, to help Texans thrive in this complex technological age."



### With the growth of the World Wide Web, customers expect instant information at their fingertips.

With the growth of the World Wide Web, customers expect instant information at their fingertips. Unfortunately, much of what they find on the Web's 300 million sites is inaccurate, non-authoritative or inappropriate for children. Furthermore, search engines often offer little help, since they frequently yield long lists of irrelevant, extraneous results.

Extending the range of database subscriptions available through the TexShare database service is the best way to put current, accurate, commercial-free information on the desktop for all Texans. In contrast to many Web-based tools, these subscription databases offer authoritative full-text articles from verifiable sources such as handbooks, encyclopedias and other reference tools, as well as newspapers, magazines and peer-reviewed scholarly journals.

Since commercial databases are priced beyond the reach of a majority of Texas libraries, the most cost-effective way to provide Texans with reliable, high-quality content is through statewide cooperative subscriptions. Buying databases at the state level enables libraries to serve Texans at a fraction of what local communities would pay if they purchased these services on their own.

### "These subscription databases offer authoritative full-text articles from verifiable sources"

In fiscal year 1999, for example, online database subscriptions provided by the State Library would have cost individual libraries more than \$20 million - ten times their actual cost to the state. So for every dollar spent, these services delivered ten dollars' worth of value. Increasing the number of TexShare databases available to libraries statewide will yield comparable savings.

Expanding the range of subscription databases is also an equitable approach, since it makes the same high-quality information available to every Texan - urban or rural, rich or poor.

To deliver these benefits of access, cost effectiveness and equity, TSLAC proposes to use TIF funds to extend the State Library's General Revenue support for subscription databases. This will enable the State Library to leverage funds from both sources, for a total of 50 cents per capita for online databases. This level of support will afford Texans with access to a rich selection of high-quality information resources.



At the conclusion of the five-year project period, the State Library will be well positioned to gain legislative approval for sustaining these database services at the 50 cents per capita level. The State Library will include this 50 cents per capita support in its legislative appropriations request for the 2006-07 biennium.

#### Expense listing: online database component

	Year 1	Year 2	Year 3	Year 4	Total
TIF	\$7,368,887	\$7,368,887	\$7,368,887	\$7,368,887	\$29,475,548
TSLAC	\$3,040,113	\$3,225,613	\$3,415,113	\$3,606,613	\$13,287,452
Total	\$10,409,000	\$10,594,500	\$10,784,000	\$10,975,500	\$42,763,000
Texas Population	20,818,000	21,189,000	21,568,000	21,951,000	
Per Capita Support	\$0.50	\$0.50	\$0.50	\$0.50	

Notes: TSLAC=State Library's total general revenue funding for online database services. Texas population projections are from the Legislative Budget Board.

"Online database subscriptions provided by the State Library would have cost individual libraries more than \$20 million – ten times their actual cost to the state. So for every dollar spent, these services delivered ten dollars' worth of value."



### Here today, gone tomorrow. Those are the watchwords of Web publishing.

Web sites come and go, and online documents appear, then disappear, with a click of the mouse button. In the Web publishing environment, it's much easier to create online publications than it is to preserve them for future generations.

Ever-changing formats further complicate the task of preserving the critical information found in electronic state publications. Unlike their printed counterparts, providing ongoing access to electronic publications is too often overlooked, once they are removed from a state agency's Web site.

Yet preserving government information is a cornerstone of democracy. Without the ability to preserve online state publications, Texas risks losing critical aspects of our state's collective memory. This problem worsens daily, as state agencies rely increasingly on Web publishing.

In concert with TIF and libraries across Texas, the State Library proposes to address this dilemma. TSLAC will use TIF monies to buy the hardware, software, programming and server hosting needed to build a cooperative state electronic publications network. This cooperative service will capture and preserve electronic publications from all state agencies so future generations can enjoy the same continuing access to electronic publications as they have with print publications. This will ensure continuing access to the proliferation of electronic state government publications, and complement the rich content available through the subscription databases.

In keeping with TSLAC's mission to foster effective public access to the state's historically valuable records, the Texas Historical Records Advisory Board will assist TSLAC in its efforts to convert more of its archival holdings to Web-accessible digital images. To support these efforts, this project also includes funding for a high-capacity fiber optic line for the State Library. This high-speed data pipeline will support fast, reliable access to digitized cultural assets in the State Archives collection.

#### Expense listing: government information component

	Year 1	Year 2	Year 3	Year 4	Total
TIF	\$786,000	\$64,000	\$64,000	\$64,000	\$978,000
TSLAC	\$24,283	\$24,890	\$25,513	\$26,150	\$100,836
Total	\$810,283	\$88,890	\$89,513	\$90,150	\$1,078,836

Note: TSLAC match includes salaries for three FTE associated with this project component. (Each FTE will devote one-fifth of his or her total time to this project per year. Years 2, 3 and 4 include a 2.5 percent salary increase per year.)

#### COMPONENT THREE: STATEWIDE LIBRARY CATALOG

The Library of Texas project's third component is a virtual statewide library catalog: a one-stop, Webaccessible window to holdings in libraries across Texas.

In one session, Texans will be able to identify and locate holdings in libraries statewide, determine the availability of those items, and then request them via interlibrary loan.

TSLAC proposes to use TIF monies to acquire the hardware, software, customized programming, and server co-location services necessary to make the catalog, government publications and subscription databases available anywhere in Texas, 24 hours a day, seven days a week.

In conjunction with the **TExpress Courier Service**, which provides 48-hour delivery to participating libraries statewide, customers can get these items promptly. TExpress currently services 140 libraries statewide, and is expected to expand to more than 200 sites by the conclusion of this project.

#### Expense listing: statewide library catalog

	Year 1	Year 2	Year 3	Year 4	Total
TIF	\$1,345,500	\$538,575	\$588,575	\$488,575	\$2,961,225
TSLAC	\$2,330,679	\$2,331,446	\$2,332,232	\$2,333,038	\$9,327,393
Total	\$3,676,179	\$2,870,021	\$2,920,807	\$2,821,613	\$12,288,618

Note: TSLAC match includes TexNet interlibrary loan budget (\$2.3 million per year), plus salary expenses for four FTE. (Each FTE will devote one-fifth of his or her total time to this project per year. Years 2, 3 and 4 include a 2.5 percent salary increase per year.)

"In one session, Texans will be able to identify and locate holdings in libraries statewide, determine the availability of those items, and then request them via interlibrary loan."



To help librarians and their customers gain full benefit from the rich content provided in this project, the Library of Texas includes a fourth component: **intensive training**.

This training program will support Library of Texas services by incorporating these features:

- At least 100 training sessions to be presented across the state for staff in local libraries. These sessions will include hands-on training, discussion/ facilitation, Web-based education, as well as programs presented via videoconference. This will yield a cadre of Texas master trainers, who will be well-versed in training adult learners. Participants will be responsible for taking lessons learned in these workshops back home, and then training their colleagues and customers to use the services.
- Well-designed supporting materials, including Web-based and CD-ROM tutorials, handouts and point-of-use items to help Texans use the services effectively.
- On-site videoconference centers at TSLAC and in each of the state's 10
  regional library systems. This will enable the State Library and its partners
  to originate and receive high-quality interactive video and Web-based
  training programs. It will also support the delivery of shorter, more frequent
  training sessions. This approach will reduce travel time for participants, and
  permit the State Library and its partners to deliver more timely, responsive
  training.

This project includes funding to contract with qualified vendors to design and deliver these training services, under the direction of TSLAC staff, and in collaboration with the regional systems and the TexShare Education Working Group.

#### Expense listing: training component

	Year 1	Year 2	Year 3	Year 4	Total
TIF	\$1,526,500	\$1,252,500	\$552,500	\$552,500	\$3,884,000
TSLAC	\$11,423	\$21,708	\$11,994	\$22,279	\$67,404
Total	\$1,537,923	\$1,274,208	\$564,494	\$574,779	\$3,951,404

Note: TSLAC match includes salary expenses for two FTE. (Each FTE will devote one-fifth of his or her total time to this project per year. Years 2, 3 and 4 include a 2.5 percent salary increase per year.) TSLAC match also includes \$20,000 for qualitative project evaluation in years 2 and 4.

### Work Plan

#### By working together to establish the Library of Texas,

TIF and TSLAC will demonstrate the value of interagency cooperation, and highlight the benefits for Texans when state agencies collaborate to address problems. TSLAC will commit its full institutional resources to completing this project on time and within budget.

Project-related publications such as Web pages, training materials, flyers and public service announcements will acknowledge TIF's support. These items will also include a tag line, such as "Brought to you in cooperation with the Telecommunications Infrastructure Fund and more than 600 libraries serving Texans."

	Lood	Proje	cted Co	mpletio	n Date
Lead		Year		Year	Year
Activity	Activity Responsibility		2	3	4
Expand databases to include at least 10,000 full-text book titles, and at least 3,000 full-text journal titles	Deborah Littrell and Beverley Shirley, with TexShare Electronic Information Working Group	X			
Implement cooperative electronic publications and archives network	Allen Mullen and Coby Condrey, with State Publications Depository librarians	X			
Install video conference training centers	TSLAC Library Development division, with regional library system staff	X			
Design training measures	TSLAC Library Development division, with LRS, systems and TexShare Education Working Group	X			
Review, revise and renew database subscriptions (will be repeated annually)	Deborah Littrell and Beverley Shirley, with TexShare Electronic Information Working Group		X	Х	X
Implement training measures (this will be repeated annually)	TSLAC Library Development division, with LRS, systems and TexShare Education Working Group		X	X	X
Upgrade electronic publications and archives network (annually)	Allen Mullen and Coby Condrey, with State Publications Depository librarians		X	X	X
Virtual Union Catalog: Buy hardware and software; customize user interface	Beverley Shirley, with T-ZIG, the Texas Z39.50 Implementation Group and others	X			
Virtual Union Catalog: Continue configuring software; develop remote customer access authentication	Beverley Shirley, with T-ZIG and other partners		X		
Virtual Union Catalog: Continue developing remote access authentication	Beverley Shirley and Rebecca Linton, with T-ZIG and others			X	X
Quantitative Evaluation (Quarterly reports to TIF)	Michael Piper	X	X	X	X
Qualitative Evaluation	Michael Piper, with qualified partner		X		X



### Project Staff

Peggy Rudd, State Librarian and Director of the Texas State Library and Archives Commission, has assigned lead responsibility for this project to the **Library Resource Sharing Division**.

The Library Resource Sharing Division (LRS) is comprised of 10.5 full time equivalent employees. LRS works with diverse partners to deliver responsive, customer-driven statewide services such as:

- **TexShare**, a 600-member statewide library consortium that delivers subscription databases, expedited courier delivery service, and a statewide borrower's card (www.texshare.edu).
- TRAIL, a Web index for print and electronic state publications from more than 150 Texas state agencies (http://www.tsl.state.tx.us/trail/).
- **TexNet**, a statewide interlibrary loan service network. TexNet's ten interlibrary loan resource centers process interlibrary loan requests for more than 400 academic, public and special libraries.
- The Texas State **Publications Depository Library** Program, which provides Texans with access to printed state publications through a network of 49 cooperating libraries statewide.

To implement this initiative, LRS will work closely with staff from other State Library divisions, as well as the TIF Libraries Advisory Subcommittee and other stakeholders.

Key staff assignments for the Library of Texas initiative include:

- Michael Piper, LRS Division Director and Project Coordinator. Piper has 16 years of state library experience. Before joining the Texas State Library in 1998, Piper led the implementation of several resource sharing initiatives at the Kansas State Library, including one that won an award from the American Library Association.
- Allen Mullen, Network Developer, LRS. As lead developer for the TRAIL service, Mullen will coordinate implementation of the electronic publications archives component of this project. LRS will also capitalize on his extensive cataloging and automation experience in developing the statewide virtual catalog.
- Beverley Shirley, Network Information Coordinator, LRS. In consultation
  with the TexShare Electronic Information Working Group, Shirley will assist
  in selecting the subscription databases to be purchased with project funds.
  Her other assignments include the statewide catalog implementation and
  the training measures.



- Coby Condrey, Coordinator, Texas Publications Depository Program, LRS. Condrey will assist in implementation of the electronic publications archives component of this project, working in close collaboration with the state's 49 depository libraries.
- **Deborah Littrell**, TexShare Coordinator, LRS. Littrell's responsibilities will include coordinating the database selection, in consultation with the TexShare Electronic Information Working Group; supporting the virtual union catalog implementation; and assisting in the design of project-funded training measures.
- Jay Velgos, Web Developer, LRS. Velgos' marketing, writing, graphics and Web design skills will support marketing and Web-related aspects of this project.
- Rebecca Linton, Network Consultant, LRS. As manager of TexNet, the statewide interlibrary loan support network, Linton will work with interlibrary loan resource centers, the TexShare interlibrary loan Working Group and other stakeholders on implementing the Virtual Union Catalog and training aspects of this initiative.
- Jeanette Larson, Director, Library Development Division. With LRS staff and the TexShare Education Working Group, Larson and her Library Development colleagues will coordinate the design and implementation of project-funded training measures, and assist in the virtual union catalog implementation.
- Partners. By working with its diverse partners, TSLAC will capitalize on an extensive statewide talent pool, and move quickly to implement this project. The TIF Libraries Advisory Subcommittee has agreed to work closely with the State Library throughout the four-year grant period, for example.

Other key stakeholders who will be involved in this project include the state's **ten regional library systems**, in addition to the **TexShare Advisory Board** and its working groups. The Tex-Share Advisory Board advises TSLAC on TexShare services, and includes representatives of the general public, and from academic and public libraries.

Several of the TexShare Advisory Board's working groups will help with this project. For example, databases will be carefully selected to reflect a diverse range of needs and interests, in consultation with the **TexShare Electronic Information**Working Group. This committee includes 13 representatives from libraries across Texas. Similarly, implementation of the project's training measures will be led by the State Library's Continuing Education unit, in collaboration with LRS and the TexShare Education Working Group.

Other partners will assist in the project's implementation too. For instance, the electronic publications network will be implemented in conjunction with the



state's depository libraries, while the Virtual Union Catalog will be developed in collaboration with T-ZIG, the Texas Z39.50 Implementation Group. This committee includes 14 representatives from across Texas. T-ZIG has written the Texas Profile, a set of internationally recognized guidelines for implementing the Z39.50 online compatibility standard. The virtual union catalog will be based on this Z39.50 international standard.

Contract vendors. LRS will recruit contract vendors to complete selected project components, including specialized programming to support the depository, virtual union catalog, remote access and interlibrary loan services. The project budget also includes the costs of contracting with a host site for selected components, such as the virtual union catalog. LRS will contract with a vendor for delivering the extensive training services to support this project as well.

### Project Evaluation

To complement these quantitative measures, TSLAC will pay for a qualitative evaluation, which will be conducted by a qualified consultant during the second and fourth years of the project.



### **Project Outcomes**

Although the requested funding will triple current support for database subscriptions, TSLAC expects actual use of online databases will quadruple over current levels by the end of the project, thanks to the expanded database selection and intensified training.

To monitor progress toward achieving project outcomes, the State Library will collect extensive statistics on the use of project-funded database and Web services. TSLAC will report these statistics to TIF on a quarterly basis.

All project-funded workshops and Web tutorials will include written evaluations, and a question about levels of client satisfaction with the database service will be included in the TexShare annual membership survey.

By the conclusion of the project, on 31 August 2003, the Library of Texas will deliver the following outcomes:

- 1. Number of persons served by library resource sharing. The annual number of interlibrary loans requested, plus the number of search sessions on project-funded resources will total at least 10 million. Current baseline: 2.5 million in FY 2000.
- 2. Number of books and other materials provided by library resource sharing. The annual count of books, articles, audiovisuals, microforms, state publications, electronic publications and other materials supplied by LRS will total at least 74.4 million. FY2000 baseline: 18.6 million.
- 3. Number of librarians trained or assisted to use shared resources. The annual count of people (1) attending instructional workshops (based on sign-in sheets) or (2) receiving technical assistance will total at least 3,000. FY 2000 baseline: 1,494.
- **4. Dollar value of cost-avoidance achieved by library resource sharing.** The annual value of cost-avoidance of LRS-delivered resource sharing services will total at least \$100 million, up from the current level of \$29 million in FY 2000.
- 5. Cost per book and other library material provided by shared resources. The unit cost for materials supplied will be less than 25 cents. FY 2000 baseline: 30 cents/item.
- **6. Customer satisfaction.** Based on the annual TexShare survey, and on surveys conducted in training sessions, as least 90 percent of respondents will assess the quality of database or training services as "Good" or "Excellent," with an average score of at least 5 on TSLAC's 7-point assessment scale.



## Project Budget

Year by Year TIF Expense Listing

Activity	Phase 1 FY2001	Phase 2 FY2002	Phase 3 FY2003	Phase 4 FY2004	Phase 5 FY2005	Total
Online Databases						
Full-text books and Journals	\$7,368,887	\$7,368,887	\$7,368,887	\$7,368,887	\$7,368,887	\$36,844,435
Government Information						
Hardware	\$0	\$570,000	\$30,000	\$30,000	\$30,000	\$660,000
Software	\$0	\$171,000	\$24,000	\$24,000	\$24,000	\$243,000
Specialized Programming	\$0	\$35,000	\$0	\$0	\$0	\$35,000
Upgraded TSLAC Bandwidth	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$40,000
Statewide Library Catalog						
Hardware	\$0	\$200,000	\$0	\$100,000	\$0	\$300,000
Software	\$0	\$990,500	\$148,575	\$148,575	\$148,575	\$1,436,225
Specialized Programming	\$0	\$95,000	\$730,000	\$80,000	\$80,000	\$985,000
Server Co-Location	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$240,000
Training						
Videoconference Center	\$0	\$755,000	\$960,000	\$260,000	\$260,000	\$2,235,000
Hardware	\$0	\$107,500	\$20,000	\$20,000	\$20,000	\$167,500
Telecommunications	\$0	\$350,000	\$55,000	\$55,000	\$55,000	\$515,000
Contracted Training	\$0	\$314,000	\$217,500	\$217,500	\$217,500	\$966,500
Total	\$7,368,887	\$11,026,887	\$9,223,962	\$8,573,962	\$8,473,962	\$44,467,660

Note: Database subscription figure includes costs for TexShare server upgrades, if needed.

# Project Budget

Year by Year Total Expense Listing

Activity	Phase 1 FY2001	Phase 2 FY2002	Phase 3 FY2003	Phase 4 FY2004	Phase 5 FY2005	Total
Online Databases						
TIF	\$7,368,887	\$7,368,887	\$7,368,887	\$7,368,887	\$7,368,887	\$36,844,435
TSLAC	\$3,040,113	\$3,225,613	\$3,415,113	\$3,606,613	\$3,803,113	\$17,090,565
Subtotal	\$10,409,000	\$10,594,500	\$10,784,000	\$10,975,500	\$11,172,000	\$53,935,000
Government Information						
TIF	\$0	\$786,000	\$64,000	\$64,000	\$64,000	\$978,000
TSLAC	\$0	\$24,283	\$24,890	\$25,513	\$26,150	\$100,836
Subtotal	\$0	\$810,283	\$88,890	\$89,513	\$90,150	\$1,078,836
Statewide Library Catalog						
TIF	\$0	\$1,345,500	\$538,575	\$588,575	\$488,575	\$2,961,225
TSLAC	\$0	\$2,330,679	\$2,331,446	\$2,332,232	\$2,333,038	\$9,327,395
Subtotal	\$0	\$3,676,179	\$2,870,021	\$2,920,807	\$2,821,613	\$12,288,618
Training						
TIF	\$0	\$1,526,500	\$1,252,500	\$552,500	\$552,500	\$3,884,000
TSLAC	\$0	\$11,423	\$21,708	\$11,994	\$22,279	\$67,404
Subtotal	\$0	\$1,537,923	\$1,274,208	\$564,494	\$574,779	\$3,951,404
Project Totals						
TIF Total	\$7,368,887	\$11,026,887	\$9,223,962	\$8,573,962	\$8,473,962	\$44,667,660
TSLAC Total	3,040,113	\$5,591,998	\$5,793,157	\$5,976,352	\$6,184,580	\$26,586,200
Grand Total	\$10,409,000	\$16,433,385	\$14,827,619	\$14,358,813	\$14,462,042	\$71,253,860



# Appendix: Vision Statement for Library Resource Sharing in Texas

Recently in Austin, Texas State Librarian Peggy Rudd met with 30 library leaders from across Texas to discuss future statewide resource sharing activities.

Along with the TexShare Advisory Board and State Library and Archives Commission representatives, participants included academic and public librarians, as well as representatives from regional library systems, the Texas Library Association, and the Texas Education Agency.

During the meeting, the group developed a draft vision statement. On 10 March 2000, the TexShare Advisory Board endorsed the vision statement shown below. The Texas State Library and Archives Commission will use this vision statement to inform its strategic planning, to develop budget requests, and as a basis for grant-seeking initiatives.

#### Vision statement for library resource sharing in Texas

A partnership of libraries will empower all Texans to access and use information confidently and effectively. This partnership will:

- Offer a continuum of library and information services to Texans regardless of geographic location, age, education, or financial status.
- Realize the benefits of cost management and efficiency, even as services are expanded.
- Provide seamless access to state, national, and worldwide resources.

This library partnership will enable Texans to realize their economic, educational, and personal goals.

This Library of Texas project addresses several action steps identified during the strategic planning session, including:

- Implementing the Library of Texas, a.k.a. the "Anytime, Anywhere Library"
- Providing expanded online database offerings
- Delivering regional training

